

MBDA Would be Abolished if Trump Budget Cuts Supported

\$32 million would be cut from the MBDA under the Trump administration budget blueprint for 2018



(Photo courtesy of the MBDA)

by Jeffrey McKinney

The Minority Business Development Agency (MBDA), a federal program that has supported small minority businesses for nearly a half-century, faces extinction.

A spokesman for the U.S. Commerce Department, which the MBDA is part of, says that \$32 million would be cut from the MBDA under the Trump administration budget blueprint for 2018.

The MBDA is being eliminated because the agency duplicates other federal, state, local, and private sector efforts, the spokesman said. He contends that a major priority set by the President is to revolutionize our education system by promoting social programs, which will have a major impact in minority communities.

He said federal programs that offer similar services as the MBDA include district offices and small business development centers of the U.S. Small Business Administration.

Small minority businesses will be able to turn to those offices and centers for support services instead of the MBDA if the current budget proposals are approved.

But Trump's budget cuts also would include a 5% reduction for the SBA. The move would mean a \$12 million decrease in usable grant programs that offer growth, education, and other resources for small businesses, according to Black Enterprise research. The SBA would not confirm the numbers.

Linda McMahon, the SBA's new administrator, stated America's entrepreneurs and small businesses create two out of every three net new jobs.

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PUBLISHED BY SMALL BUSINESS EXCHANGE, INC. 795 Folsom Street, 1st Floor, San Francisco, CA 94107

PRSRT STD U.S. Postage PAID San Fran CA 941 Permit No. 820 She says she is committed to ensuring SBA has the resources it needs to continue serving them in the most effective and efficient way possible.

"This budget blueprint supports the effectiveness of the agency by maintaining the loan programs that enable access to capital and the technical assistance that small businesses need to succeed." It also improves efficiency by reducing redundant programs and eliminating those whose services are better provided by the private sector."

Efforts to get a comment from the Trump administration were unsuccessful.

Founded by President Richard Nixon 48 years ago under his capitalism initiative, the MBDA says it supports minority firms in all industries ranging from construction to manufacturing to information technology to professional services. The agency operation's consists of a national network of more than 40 business centers, helping minority entrepreneurs and business owners with consulting, bonding and certification services. It also assists firms with financing and contracting opportunities.

The MBDA says it has helped and contributed to millions of minority entrepreneurs through specialized business development services, federal funding opportunities, seminars, business matchmakers, and popular online platforms.

Ron Busby, president & CEO of the U.S. Black Chambers Inc., shared his sentiments about the MBDA budget cuts. (Photo courtesy of the MBDA)

"To eliminate the Minority Business Development Agency (MBDA) at a time when entrepreneurs-of-color, specifically when black entrepreneurs are leading as the fastest growing population of entrepreneurs in the U.S., is deeply concerning.

"The Minority Business Development Agency serves as a resource for entrepreneurs-of-color across the ethnic spectrum that has been historically and presently marginalized. The notion that the MBDA duplicates SBA programming lacks the full facts that although MBDA offers small business programming, the MBDA's sole focus is serving an under-served population of American entrepreneurs.

"President Trump's proposed cuts would be detrimental to the minority small business community and to the economy. Specifically, the cuts could erase \$665,000 in MBDA grants to the U.S. Black Chambers and essential funding to other minority organizations in desperate need of funding."

Marc Morial, president and CEO of the National Urban League, says if the new administration and Congress are serious about small business growth, they would be strengthening the MBDA's budget and not eliminating it.

He says while the National Urban League's 13 Entrepreneurship Centers around the country serve more than 10,000 small businesses, it does not have the capacity to absorb the thousands more that need support services and are assisted by the MBDA.



Community Outreach

Study finds entrepreneurship training better for women, minorities

By Adela Talbot

Women and minorities are more likely to benefit from entrepreneurship training programs when compared to Caucasian men, according to recent research conducted by an Ivey Business School professor.

"The study was motivated by the idea that over the past decade, there have been a lot of public and private resources that have been directed towards entrepreneurship training and incubation programs. Despite this trend, there's actually very little consensus on whether entrepreneurs are born – if (the skill) is genetic – or whether entrepreneurial abilities can actually be taught," said Ivey professor Laurina Zhang, who conducted a study with Elizabeth Lyons, a professor at University of California, San Diego, looking to determine the effect of entrepreneurship programs.

"We have very little understanding of how the effects of these programs differ across different types of people, which poses problems for both policy decisions, and (entrepreneurship) program strategy, overall," she added.

The study, Creating Entrepreneurs: The Impact of Entrepreneurship Programs on Minorities, which indicates women and minorities are more likely to see benefits from entrepreneurship training, is set for publication in the May 2017 issue of American Economic Review: Papers & Proceedings.

As part of their research, Zhang and Lyons worked with 335 undergraduate students who participated in The Next 36, a large entrepreneurship training program based out of Toronto, between 2011-15. By comparing program participants' subsequent entrepreneurial activities with those of individuals who applied and got to the final stages of the application process, but were not accepted into The Next 36, Zhang and Lyons looked to see whether certain minority groups – females and non-Caucasians – were differentially affected by entrepreneurship training.

"Essentially, we found that people who go through the program are much more likely to work in the start-up sector, but the effect is differentially benefiting females and minorities – non-Caucasians," Zhang said.

"We looked at this both in the short-term outcomes and a longer-term outcome, and essentially, we found three results. First, participation in the program is correlated with an increase in the likelihood of subsequent start-up activity in the short term for non-minorities (males or white partici-



pants) and the effect is less pronounced for minorities," she explained.

"But then, the impact of the program is much more pronounced for the minorities' likelihood of ongoing and longer-term start-up activity, compared to non-minority participants."

This could have something to do with access to resources like mentorship and capital that minority groups and women might have more difficulty securing, Zhang added.

"We think this is because (an entrepreneurship program) is expediting the time it takes male and Caucasian participants to capture program benefits, like networks or capital, which they would eventually get, even in the absence of the program, whereas the benefits are much harder to capture for women and minorities in the absence of the program," she continued.

The study results have three implications, Zhang said. The first is in policy decisions. In order to evaluate the efficacy of entrepreneurship programs, it is important to look at heterogeneity and the differential effects of these types of programs on different subgroups.

"A lot of prior studies have focused on the average effect of these programs, but our results show these programs have very different outcomes for different subgroups, which is important for resource allocation, at the policy level and evaluating the efficacy of the programs," she noted.

The second implication of the study findings is for program strategy.

"Given the increasingly competitive landscape for these entrepreneurship programs, we see these types of programs pop up all over the place, and it's important to think about what is the ultimate outcome, or desired goal, of these programs," Zhang said.

"From our results, it seems to suggest clearly these programs are more beneficial for one group and less beneficial for the other, so it's important to think about what component of the program is actually facilitating these outcomes."

Finally, on the individual level, study findings might be something to consider if you are weighing applying to, and participating in, entrepreneurship training opportunities. Is participation worth it, if participants are differentially affected?

"As an applicant deciding to apply for these programs, given the sometimes high opportunity costs – applicants might have to relocate, they can't do other employment or engage in other coursework when they are in these programs – it's important for them to think about the decision. These results suggest it may differentially impact career outcomes for different groups," Zhang noted.

She is still exploring the heterogeneous effects of entrepreneurship programs on different groups of high and low capabilities for a related, followup study.

SOURCE: phys.org



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What Entrepreneurs Need to Know About the Fed's Rate Rise

By Ryan Himmel

Citing strong economic progress, the Federal Reserve's decision to raise rates for the second time since the financial crisis of 2008 has business owners asking when they'll see banks tack the increase onto capital costs.

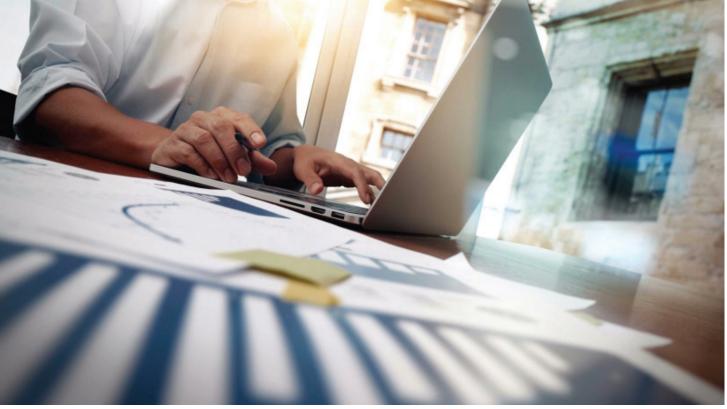
Announcing the rise at a press conference, Fed Chair Janet L. Yellen told reporters, "I would say at this point that fiscal policy is not obviously needed to provide stimulus to help us get back to full employment."

According to the Fed, the increase of the federal funds rate might not be the last in the next twelve months. In a statement, the Fed said they expect economic conditions "will evolve in a manner that will warrant only gradual increases in the federal funds rate," further supporting market expectations that rates will likely continue to rise over the next year.

Although only time will tell when the cost of capital will be bumped by lenders, it's important for business owners to remain alert if their access to capital is changing -- especially if the Fed predicts a brightening economic outlook. As the economy improves, interest rates are only going to increase.

Securing finance is traditionally easy to get when you don't need it and when you need it, it's hard to get, or it will likely cost you more. Lowrisk businesses are usually is a better position to access capital at a lower rate. Constant cashflow vigilance is key here. By lining up capital flows in times where cash flow is good, you'll save yourself from slipping into dire cash flow straits.

While any further interest rate increases will be done so gradually, entrepreneurs may be affected when trying to finance their businesses or even expand. This is an opportunity for banks to step up to accelerate small business lending. And in the future, we'll see this trend strengthen through the financial web, a network of organizations sharing financial data.



When this data flows between accounting and banking systems, this is when we start to see productivity and growth unlocked in the small business market, which is traditionally a high-risk, low-yielding sector for financial institutions to service.

Worldwide, many financial institutions share this vision, with banks and large enterprises connecting directly to technology platforms in order to offer financial services to small businesses in a way that is both cost effective and scalable. Through this partnership, banks are starting to automatically flag business owners when cash flow looks tight and offer financing to tide them over.

With a full set of historical audited numbers at the fingertips of bankers, and an accounting professional there to review the numbers each day, lending to a small business becomes less of a risk.

But until the financial web becomes more readily available, how do you know when it's the right time to take money and at what price? The short answer is to consult your advisor. They'll be able to give you the best advice as to when you should take money or not. A good rule to follow is the best opImage credit: Shutterstock

portunity to access capital is when you're confident you'll be able to achieve a return above costs of debt. If there's less confidence in that investment return, more extensive financial modeling may be needed in order to determine risk versus reward. The fewer risks a business owner takes, the better.

By keeping an eye on your cash flow and discussing lending with your advisor, even when business is good, you'll be able to ease those rate rise worries.

SOURCE: www.entrepreneur.com

Fed Bank report shows small businesses face challenges

By Jeff McGaw

Faced with financial challenges, 76 percent of small businesses with employees used personal funds to plug holes in operating budgets rather than taking on new debt, according to a report released Tuesday by the nation's Federal Reserve Banks.

That was just one of the findings in the report, based on a the results of the annual Small Business Credit Survey.

More than 10,000 small businesses with 500 or fewer employees responded to the survey taken during the final two quarters of 2016. It was the first time that the survey was conducted on a national scale with involvement from all 12 Federal Reserve banks, and with input from businesses in all 50 states, according to Federal Reserve bank officials, who worked on the report. According to the Fed, this was really the most detailed financial and credit information available on small businesses. The Fed indicates the banks are an unbiased source of such information.

While it is generally good advice to keep business and personal finances separate, the 76 percent figure showed what officials said was "the prevalence of personal credit and personal collateral and how widespread that is, and underscored the pervasiveness of financial challenges. It jived with a lot of other research coming out."

The survey touched on various segments of the small business world, including startups; growing firms; microbusinesses, or firms with 1-9 employees; minority- and women-owned firms; and selfemployed or nonemployer firms.

Such firms represent 99.7 percent of all employer establishments in the U.S., according to the Federal Reserve. While respondents are optimistic about their futures, 61 percent of employer firms faced financial challenges. Credit availability and meeting operating expenses are listed as the top two hurdles.

Most firms - 87 percent - rely on the owner's personal credit score to get financing. A total of 55 percent of loan applications were for amounts of less than \$100,000, and 74 percent of all loan requests were for amounts less than \$250,000.

Among those who did not apply for loans, 39 percent felt they would not be approved because of a low credit score. Smaller companies, defined as having less than \$1 million in revenues, face tougher challenges, according to the survey. Those companies are more likely to use personal funds in times of need, generally have lower credit scores and are likely to receive a smaller share of financing that sought when compared to larger firms.

According to the survey, smaller firms apply for loans with large banks 49 percent of the time, and with small banks 42 percent of the time. However, they only succeed in getting loans from large banks 45 percent of the time.

They have a 60 percent success rate at smaller banks, and a 59 percent success rate with online lenders.

"Despite their outsized role in the U.S. economy, many small businesses lack the financing necessary to stabilize and grow their businesses," said New York Fed President William C. Dudley. "Supporting access to capital and effective financial management empowers small businesses to thrive in today's evolving economy, so that they can continue driving job growth and innovation."

Credit Unions and small banks provided a substantially higher level of customer satisfaction, at 75 percent, than did large banks who registered at 45 percent. Online lenders ranked lowest in customer satisfaction, according to the report.

SOURCE: http://www.readingeagle.com

California Sub-Bid Request Ads

Umass. Selectric Construction Company

DBE Bidding Opportunities Los Angeles, CA **Regional Connector Transit Corridor Project** for Metro Contract No. C0980

Opportunities to provide sub-quotes include:

• FRE Conduit/ HV Box Procure and Install

Time Frame: Work is expected to begin in November 2018 and go through February 2019 Notice of Interest Response

Deadline: May 5, 2017

Contact Information: George Cendejas (213-537-3981) gcendejas@masselec.com

Mass Electric Construction Co. Is an Equal Opportunity Employer

This solicitation is in response to Metro's DBE requirements and MECT intends to conduct itself in good faith with DBE firms seeking subcontract opportunities for the contract.

CAHILL CONTRACTORS, LLC Colby Smith at estimating@cahill-sf.com (415) 677-0611

CAHILL CONTRACTORS, LLC requests bids from Certified SBE Subcontractors and Suppliers for the following DESIGN BUILD TRADE: Earthwork & Shoring/Underpinning PARCEL Q - DESIGN-BUILD BID (SELECT TRADES) 1491 Sunnydale Avenue,

San Francisco, CA 94134 This is a CMD project with construction workforce and prevailing wage requirements

> BID DATE: 4/25/17 @ 2 PM Voluntary Pre-Bid Meeting: TBD, Cahill's Office 425 California St., Suite 2200 San Francisco, CA 94104

BID DOCUMENTS: Please contact Colby for access to documents on BuildingConnected.

CAHILL CONTRACTORS, LLC Colby Smith at estimating@cahill-sf.com (415) 677-0611

CAHILL CONTRACTORS, LLC requests bids from Certified SBE Subcontractors and Suppliers for the following TRADES:

Structural Steel / Electrical / Earthwork Asphalt Paving / Site Concrete Landscape / Site Utilities

BLOCK X - HORIZONTAL PHASE I (SELECT TRADES) 1101 Connecticut St.

San Francisco, CA 94107

This is a CMD project with construction workforce and prevailing wage requirements.

BID DATE: 4/25/17 @ 2 PM Voluntary Pre-Bid Meeting: 4/14/17 @ 10AM, Cahill's Office 425 California St., Suite 2200 San Francisco, CA 94104 **BID DOCUMENTS:**

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DESILVA 🖊 GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909 Dublin, CA 94568-2909 (925) 829-9220 / FAX (925) 803-4263 Estimator: ALAN MCKEAN Website: www.desilvagates.com An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

CALTRANS ROUTE 87 – CONSTRUCTION ON STATE HIGHWAY IN SANTA CLARA COUNTY IN SAN JOSE FROM WEST JULIAN STREET UNDERCROSSING TO **ROUTE 87/880 SEPARATION,** Contract No. 04-1K0404,

Federal Aid Project No. ACNH-P087(032)E, Disadvantaged Business Enterprise Goal Assigned is 17%

OWNER: STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION 1727 30th Street, Bidder's Exchange, MS 26, Sacramento, CA 95816

Bid Date: APRIL 27, 2017 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the fol-lowing types of work and supplies/materials including but not limited to: AC DIKE, COLD PLANE, CONSTRUCTION AREA SIGNS, CRACK SEALING, ELECTRICAL, EMUL-SION SUPPLIER, LEAD COMPLIANCE PLAN, STRIPING, SWPPP / WATER POL-LUTION CONTROL PLAN PREPARATION, TEMPORARY EROSION CONTROL, TRUCKING, WATER TRUCKS, STREET SWEEPING, HOT MIX ASPHALT (TYPE A) MATERIAL, RUBBERIZED HMA (GAP GRADE) MATERIAL. advantaged Business Enterprises, for the fol-

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or re-viewed and downloaded from the ftp site at ftp:// ftp%25desilvagates.com:f7pa55wd@pub.desil-vagates.com (if prompted the username is ftp@ desilvagates.com and password is f7pa55wd) or from the Owner's site at www.dot.ca.gov/hq/esc/ oe/weekly_ads/all_adv_projects.php

Fax your bid to (925) 803-4263 to the attention of Estimator Alan McKean. If you have questions for the Estimator, call at (925) 829-9220. When sub-DUNS number and DIR number. For questions re-garding registration for DIR use the link at: www. dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Re-source. Center (www.transportation.gov/osdbu/ source Center (www.transportation.gov/osdbu/ SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an equal opportunity employer.



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CALTRANS CONTRACT NO. 04-1K0704 ROUTE 113 – FOR CONSTRUCTION ON STATE HIGHWAY IN SOLANO COUNTY IN DIXON FROM NORTH ADAMS STREET TO ROUTE 80-DISABLED VETERANS BUSINESS ENTER-PRISE GOAL ASSIGNED IS 3%

OWNER. STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION 1727 30th Street, Bidder's Exchange, MS 26, Sacramento, CA 95816

Bid Date: APRIL 26, 2017 @ 2:00 P.M.

DGC is soliciting quotations from certified Dis-abled Veterans Business Enterprises, for the following types of work and supplies/materi-als including but not limited to: AC Dike, Cold Plane, Construction Area Signs, Electrical, Emulsion Supplier, Fabric/Geosynthetic Pavement Interlayer, Striping, SWPPP Prep/Water Pollution Control Plan Prepare, Trucking, Wa-ter Trucks, Street Sweeping, Erosion Control Material, Hot Mix Asphalt (Type A) Material.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at ftp://ftp%25desilvagates.com:f7pa55wd@pub. desilvagates.com (if prompted the username is ftp@desilvagates.com and password is f7pa55wd) or from the Owner's site at www.dot.ca.gov/hq/ esc/oe/weekly_ads/all_adv_projects.php

Fax your bid to (925) 803-4263 to the attention rax your bid to (923) 803-4263 to the attention of Estimator Victor Le. If you have questions for the Estimator, call at (925) 829-9220. When sub-mitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DVBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/ SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DVBE goal.

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McGuire and Hester 9009 Railroad Avenue • Oakland, CA 94603 Phone: (510) 632-7676 • Fax: (510) 562-5209 Contact: Duane Schulze • An Equal Opportunity Employer

Sub Bids Requested From Qualified MBE, WBE Subcontractors & Suppliers for East Bay Municipal Utility District - Grand Avenue Pipeline (2102) Project# 2102 • Location: Piedmont, CA Bid Date: April 26, 2017 @ 1:30 PM

McGuire and Hester is seeking qualified subcontractors in the following trades: Cathodic Protection, Dewatering, Painting & Coating, Trucking, Sawcutting, Welding Traffic Control, Striping, Electrical, and Traffic Loops

We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost Certification assistance is available, as well as viewing plans and specs.



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An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

CALTRANS ROUTE 262 – CONSTRUCTION ON STATE HIGHWAY IN ALAMEDA COUNTY IN FREMONT AT WARM SPRINGS BOULEVARD, Contract No. 04-3J4804, Disabled Veteran Business Enterprise Goal

is 5%

OWNER: STATE OF CALIFORNIA DEPARTMENT OF TRANSPORTATION 1727 30th Street, Bidder's Exchange, MS 26, Sacramento, CA 95816

Bid Date: APRIL 25, 2017 @ 2:00 P.M.

DGC is soliciting quotations from certified Dis-abled Veteran Business Enterprises, for the following types of work and supplies/materials including but not limited to:

cluding but not limited to: ADJUST IRON, COLD PLANE, CON-STRUCTION AREA SIGNS, CRACK SEALING, ELECTRICAL, FABRIC/GEO-SYNTHETIC PAVEMENT INTERLAYER, MINOR CONCRETE, STRIPING, SWPPP/ WATER POLLUTION CONTROL PLAN PREPARATION, TEMPORARY EROSION CONTROL, TRUCKING, WATER TRUCKS, STREET SWEEPING, EROSION CONTROL MATERIAL, HOT MIX ASPHALT (TYPE A) MATERIAL, RUBBERIZED HMA (GAP GRADE) MATERIAL. GRADE) MATERIAL.

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necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Re-DVBE goal.



California Sub-Bid Request Ads

Requesting Sub Bids from Qualified MBE / DVBE / DBE / WBE Subcontractors & Suppliers Dudley Elevator Project Location: 172 6th Street, San Francisco, CA 94103 <u>Bid Date: May 5, 2017</u>

Trades:

Electrical, HVAC, Fire Alarm, Scaffolding, Painting

NCR Construction Inc. 1035 W. Grand Avenue • Oakland, CA 94607 Phone: 800-440-4336 • Fax: 866-627-3294 Contact: Bernie Nestal

Email: Bernie@NCRConstructioninc.com

Assistance is available in obtaining any necessary bonding; lines of credit or insurance; information related to the requirements for the work; and necessary equipment, supplies materials, or related services. Plans & Specs are available for viewing at our office.



4650 Business Center Drive Fairfield, CA 94534 Attn: Victor Molina • norcal.bids@kiewit.com Fax: 707-439-7301

Requests sub-bids from qualified California Department of General Services (DGS) certified Small Business Enterprises (SBE) and Micro Small Businesses, Subcontractors, Consultants, and/or Suppliers seeking to participate in the Santa Clara Valley Water District, Permanente Creek Flood Protection Project Permanente Creek Channel Improvements in Mountain View and Los Altos, CA.

http://www.pd.dgs.ca.gov Subcontractors and Suppliers for the following project:

Permanente Creek Flood Protection Project Permanente Creek Channel Improvements Project No. 26244001 Contract No. C0625 Owner: Santa Clara Valley Water District <u>Bid Date: April 26, 2017 @ 2:00 P.M.</u>

Small Business Enterprises and Micro (SBEs) wanted for the following scopes, including, but not limited to:

AC Paving, Aggregates, Biologist, Minor Concrete, Clear & Grub, Concrete Grinding, Concrete Forms & Accessories, Concrete Pumping, Concrete Supply, Concrete Reinforcement Supply & Install, Demolition, Erosion Control, Fencing, Flood Walls, Flood Gate System/Flap Gates, Geotextile, Signage, Soil Disposal Site, Storm Drain Pipe Supply, Quality Control, Shotcrete, Street Sweeping, SWPPP, Trucking & Hauling, Well Abandonment & Removal, Water Truck.

Bonding, insurance and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested DGS certified, SBE and Micro SB suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

Subcontractor and Supplier Scopes are due April 21, 2017 and Quotes NO LATER THAN April 25, 2017 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit http://www. kiewit.com/districts/northern-california/overview.aspx to register your company and to be able to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers. An Equal Opportunity Employer CA Lic. 433176 DIR # 1000001147 C. Jones & Sons, Inc. General Engineering Contractor O.C. Jones & Sons, Inc. 1520 Fourth Street • Berkeley, CA 94710 Phone: 510-526-3424 • FAX: 510-526-0990 Contact: Jean Sicard An Equal Opportunity Employer REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR: Cold Plane AC Pavement and Place RHMA-0 Hwy 24 Oakland- Caltrans #04-2K1304 BID DATE: April 26, 2017 @ 2:00 PM We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Water Pollution Control, Sweeping, Noise Monitoring,

Clearing & Grubbing, Intelligent Compaction, Shoulder Backing, Prepaving Inertial Profiler, AC Dike, Tack Coat, Cold Plane AC, Striping & Marking, Electrical and Construction Materials

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ ads/index.php.



tance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DVBE & SBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/ weekly_ads/index.php.





An Equal Opportunity Employer is requesting quotations from all qualified SBE (Small Business Enterprise)

Professional Services, Sub-contractors, Material Suppliers and Trucking for the following project:

Permanente Creek Flood Protection Project Channel Improvements Owner: Santa Clara Valley Water District Project No. 26244001 Contract No. C0625 Closing Date: April 26, 2017 @ 2:00 PM

CONTACT: Robert Rosas Brosamer & Wall Inc. 1777 Oakland Blvd, Suite 300 Walnut Creek, California 94596 PH: 925-932-7900 FAX: 925-279-2269 PROJECT SCOPE:

The work in this Contract includes but is not limited to providing: Clear and Grub, Remove Trees and construct levees and floodwalls, including flood gates. Remove the existing left bank concrete U-Framed channel wall and invert slab and replace with Special U-Frame Channel. Construct four (4) flow separation walls in addition construct access ramps. Portions of the project require that we remove concrete trapezoidal channel lining and replace with concrete U-Frame as well as remove a 12-ft by 6.5-ft reinforced concrete box culvert (RCB) and construct a new 9-ft by 6.5-ft double RCB. Underground improvements include replacing an existing 36-inch RCP and 4-ft diameter manhole with 42-inch RCP and 5-ft diameter manhole adjacent to the new double RCB and replace the existing sanitary sewer line underneath the new double RCB.

Subcontractors and Suppliers being solicited include but not limited to:

SUBCONTACTORS: Clear & Grubbing; Earthwork & Grading; Environmental Consultants; Erosion Control, Fencing; Flatwork (Minor Concrete); Landscape & Irrigation; Asphalt Paving; Rebar; Shoring; Roadway Signs; Striping & Markers; Traffic Control; Trucking and Underground Utility Work.

VENDORS/SUPPLIERS: Aggregate; Geo-Textile Fabric; Lumber; Miscellaneous Metals; Sheet Pile; Underground Pipes; Pumps; Concrete Supply and Placement

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate SBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractor's license, insurance coverage and worker's compensation for the entire length of the contract.

All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining/waiving insurance, bonding, equipment, materials and/or supplies please call or email Robert Rosas contact information below.

Plans and specifications can be viewed at our office located at 1777 Oakland Blvd Suite 300, Walnut Creek, Ca. 94596 or can be downloaded for free at SCVWD website @ www.valleywater.org. B&W will also make plans electronically please email rrosas@brosamerwall.com for free online link. Brosamer & Wall INC., intends to work cooperatively with all qualified firms seeking work on this project. If you are interested in submitting a subcontractor bid for this project, you may contact Robert Rosas Chief Estimator at 925-932-7900 or email your quote to estimating@brosamerwall.com or fax us your quote at 925-279-2269. B&W, INC., IS AN EQUAL OPPORTUNITY EMPLOYER

Balfour Beatty

Infrastructure Inc.

Request for Certified San Francisco LBE Material suppliers and subcontractors for: CITY AND COUNTY OF SAN FRANCISCO

SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY

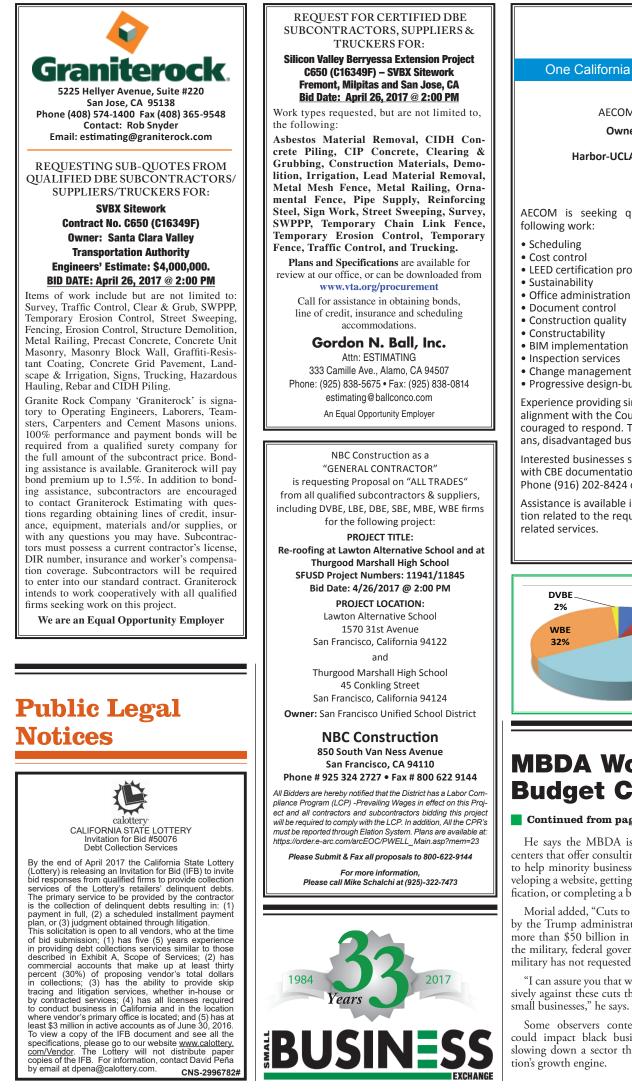
Muni Metro East (MME) Phase II - Five Storage Track Extension Project Bid Date May 2nd at 3:00PM. All quotes must be submitted before 1:00PM on May 2nd in order for BBII to compile final bid.

Requesting qualified and certified SF LBE subcontractors and suppliers for: Foundations, Storm drain installation, Traction power duct bank installation and material supply. Plans and specs are available for view at our office or via One Drive link. Please email JHolder@bbiius. com for link.

Please call with any questions regarding scope, bidding, insurances, plans or specs.

Balfour Beatty Infrastructure, Inc. | Regional | Rail Transit CSL 664318 512 So. Airport Blvd., So. San Francisco, CA 94080 T:650 243 5660 | M: 650 537 0379 | F:650 243 5679 An equal opportunity employer.

California Sub-Bid Request Ads



AECOM One California Plaza . 300 S. Grand Avenue . Los Angeles, CA 90071 REQUEST FOR CBE SUBCONSULTANT INTEREST AECOM is bidding on the following project as Prime Contractor: **Owner: County of Los Angeles Department of Public Works Request for Proposals**

Harbor-UCLA Medical Center Implementation Construction Management and Support Services

AED Project ID #AED7740042 Proposal due date May 10, 2017 at 2pm

AECOM is seeking qualifications from Community Business Enterprises (CBEs) for the

- LEED certification process

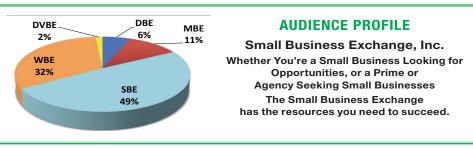
- Inspection services
- Change management
- Progressive design-build experience

Experience providing similar services to the County of Los Angeles is preferred. This proposal is in alignment with the County of Los Angeles CBE Program requirements and certified CBEs are encouraged to respond. The CBE Program includes business enterprises owned by disabled veterans, disadvantaged business enterprises, and minority- and women-owned business enterprises.

Interested businesses should email a brief overview of County of Los Angeles experience, along with CBE documentation by Monday, April 24, 2017, to Elaine Lu at elaine.lu@aecom.com, or by Phone (916) 202-8424 or by fax at (714) 689-7349.

Assistance is available in obtaining any necessary bonding; lines of credit or insurance; information related to the requirements for the work; and necessary equipment, supplies materials, or related services.

We are an Equal Opportunity Employer



MBDA Would be Abolished if Trump Budget Cuts Supported

Continued from page 1

He says the MBDA is needed because it has centers that offer consulting and coaching services to help minority businesses with services like developing a website, getting minority business certification, or completing a business loan application.

Morial added, "Cuts to small business programs by the Trump administration are designed to get more than \$50 billion in additional spending for the military, federal government funding that the military has not requested or does not need.'

"I can assure you that we will be fighting aggres-sively against these cuts that would hurt minority small businesses," he says.

Some observers contend the proposed cuts could impact black business across the board, slowing down a sector that helps to fuel the nation's growth engine.

Stephen L. Hightower, CEO and president of Hightowers Petroleum Co., (No. 15 on the BE 100s Industrial/Service Companies list), says he was "shocked" when he saw the budget slashing of the MBDA. He describes the agency as the only lifeline targeted for minority businesses in federal government. An entrepreneur himself, Hightower knows and understands the fragile lifespan of small minority companies or any company in an adolescent growth stage.

He added that MBEs and WBEs represent a key opportunity in the nation's economic resur-gence. "When resources to promote and support gence. entrepreneurship and economic growth in minority communities across America and globally are taken away, then you suppress the very essence of opportunity to reach the American dream," Hightower says

SOURCE: http://www.blackenterprise.com

GOOD FAITH & BEYOND SBE help your company achieve inclusion

SBE is positioned to assist companies to enhance their good faith efforts and to strengthen their compliance with subcontracting plans.

SBE's unique business database provides a central location for disadvantaged, minority, woman, disabled veteran and other small businesses.

ONE LOCATION, 1.6 MILLION BUSINESSES

- SBE imports state DOT (nationwide)
- SBE imports US SBA "SAM" listed businesses (nationwide)
- SBE maintains businesses certified by many local agencies

SBE IS AN OUTREACH STANDARD!

- Cited as a resource by the State of California Office of Small Business Certification Resources
- Listed in plans and specs of many local agencies
- Utilized by many agencies and primes

SUB-BID REQUEST ADVERTISEMENTS

Place a sub-bid request ad in an SBE trade and focus publication:

- Small Business Exchange weekly newspaper*
- SBE Today newsletter
- SBE website www.sbeinc.com

• Ad placement services in local print publications as required

* Adjudicated newspaper of general circulation by the Superior Court of the City and County of San Francisco

* Determined Outreach Newspaper for Asian, Black and Hispanic communities by the Supervisors of the City of San Francisco FY 2012-13

TARGETED MAILING/FAXING/EMAILING

- By focus group, industry type(s), certification and other requirements
- Complete logs

TELEPHONE FOLLOW-UP

- Script tailored to project needs, four standard or individualized questions
- Interested companies directed to bidder

COMPUTER-GENERATED REPORTS

Full documentation, tailored to agency requirements

CONTACT US TODAY

795 Folsom Street, Floor 1, San Francisco, CA 94107 Phone: 415.778.6250 or 800.800.8534 Fax: 415.778.6255 Email: sbe@sbeinc.com • Website: www.sbeinc.com SBE is a certified DBE, MBE, SBE firm

Our B2B database creates a bridge to opportunity

Our legacy database contains the profiles of companies throughout the nation.

The database includes both certified small minority, woman, disadvantaged, and disabled veteran businesses and businesses that are potentially certifiable. Each business record contains 35+ fields of information including contact information, certifications, business SIC/NAIC/UNSPSC codes, and much more. SBE imports businesses from multiple nationwide sources including SBA CCR, state DOT DBE's, over 60 city and state universities, and businesses certified by many local agencies.



BU	SINESS			
Small Business Excha	nge, Inc. Diversity Outreach			
	(415) 778-6255 • EMAIL: sbe@sbeinc.com			
NUMBER OF CONTACTS: TELEPHON	IE FOLLOW-UP: Yes 🗌 No 🗌			
METHOD(S) 🗌 FAX 🗌 EMAIL 🗌 MAIL RECALLS:	Yes 🔲 No 🗌			
ADDITIONAL SERVICES Documentation in Print 🔲 Electronic	Format			
ADVERTISEMENTS: Yes () No () If yes, indicate publication				
SBE Newspaper, publishes THURSDAY	DATE(s) v DATE(s)			
www.sbeinc.com - internet ad	EXPIRATION DATE:			
MBDA Portal Posting 🗌 SBA Sub-Net Posting 🗌	Other D Specify			
Dollar Est Dura	tion:			
CERTIFICATION REQUIREMENTS:				
FOCUS GROUPS: MBE DVBE DBE WBE OTH	HER			
CITIES (or) COUNTY: (List the location areas from which you a	are seeking participants)			
METHOD(S) 🗌 FAX 🗌 EMAIL 🗌 MAIL DNLINE SEARCHES 🗌 SPECIFY	NOTE: Ads Begin on date(s) specified. Outreach Processing begins one week from receipt of order unless priority service is requested.			
Separate				
Search For Each Trade YES 🗌 No 🗌				
Search by project location only Other	Describe:			
Trades: (NOTE: You can attached a separate sheet with just the trade: 	Documentation requested by (date): 			
Data Query Requirement(s)	UNSPSC Other Specify			
ROJECT LOCATION:BID DATE:				
	IE SPEC THAT OUTLINES THE GFE STEPS FOR THIS SPECIFIC PROJECT			
COMPAN COMPANY NAME:	NY INFORMATION			
ADDRESS:				
PHONE:				
mail:				
CONTACT:				

Corporate Office 795 Folsom Street, 1st Floor • San Francisco, CA 94107-4226 • Phone (415) 778-6250 • Toll Free (800) 800-8534

AUTHORIZED BY:

You can also download the Outreach order form here: https://goo.gl/bwrPjv

Fictitious Business Name Statements

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375010-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375402-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0374917-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0374987-00
Fictitious Business Name(s): blozzom	Fictitious Business Name(s): Kathys Charkas & Tarot Card Reader	Fictitious Business Name(s): Spiritual Guidance	Fictitious Business Name(s): Passadori Family Law & Mediation, P.C.
Address 285 Ocean Ave., San Francisco, CA 94112 Full Name of Registrant #1	Address 2151 Irving Street #205, San Francisco, CA 94122 Full Name of Registrant #1	Address 269 CHURCH ST #5, SAN FRANCISCO, CA 94114	Address 1390 Market Street, Suite 200, San Francisco, CA 94102
Craig Gibbons Address of Registrant #1	Kathy Johns Address of Registrant #1	Full Name of Registrant #1 JESSICA STERIO-MILLER Address of Registrant #1	Full Name of Registrant #1 DBA Passadori Family Law & Mediation, P.C. (CA Corp.)
285 Ocean Ave., San Francisco, CA 94112	634 37th Street, Richmond, CA 94805	269 CHURCH ST #5, SAN FRANCISCO, CA 94114	Address of Registrant #1 1390 Market Street, Suite 200, San Francisco, CA 94102
This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 8/10/2016	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/31/2017	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 2/27/17	This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 1/5/17
Signed: Craig Gibbons	Signed: Kathy Johns	Signed: JESSICA STERIO-MILLER	Signed: Diana Passadori
This statement was filed with the County Clerk of San Francisco County on $3/02/2017$	This statement was filed with the County Clerk of San Francisco County on 3/31/2017	This statement was filed with the County Clerk of San Francisco County on 2/27/17	This statement was filed with the County Clerk of San Francisco County on 3/3/2017
Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law
Filed: Sonya Yi Deputy County Clerk 3/02/2017	Filed: Susanna Chin Deputy County Clerk 3/31/2017	Filed: Fallon Lim Deputy County Clerk 2/27/2017	Filed: Maribel Jaldon Deputy County Clerk 3/3/2017
3/30/17 + 4/6/17 + 4/13/17 + 4/20/17	4/6/17 + 4/13/17 + 4/20/17 + 4/27/17	4/6/17 + 4/13/17 + 4/20/17 + 4/27/17	3/9/17 + 3/16/17 + 3/23/17 + 3/30/17
FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375162-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375182-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375010-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0374999-00
Fictitious Business Name(s): Chef Luo Address	Fictitious Business Name(s): Martinoni Construction Management Address	Fictitious Business Name(s): The Real P	Fictitious Business Name(s): Social Harmony
3452 Mission Street, San Francisco, CA 94110 Full Name of Registrant #1	1990 Beach Street #304, San Francisco, CA 94123 Full Name of Registrant #1	Address 558 Head Street, San Francisco, CA 94132	Address 400 2nd Avenue, Apt. 2, San Francisco, CA 94118
Sanyou Investment Partners (CA) Address of Registrant #1	Dustin Martinoni Address of Registrant #1	Full Name of Registrant #1 Jasline A.V. Berry	Full Name of Registrant #1 Jessica H. Scadron
3452 Mission Street, San Francisco, CA 94110	1990 Beach Street #304, San Francisco, CA 94123	Address of Registrant #1 558 Head Street, San Francisco, CA 94132	Address of Registrant #1 400 2nd Avenue, Apt. 2, San Francisco, CA 94118
This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/2/2017 Signed: Robert Hui	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/7/2017 Signed: Dustin Martinoni	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on Not Applicable	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 2/21/17
This statement was filed with the County Clerk of San Francisco	This statement was filed with the County Clerk of San Francisco	Signed: Jasline A.V. Berry	Signed: Jessica Scadron
County on 3/15/2017 Notice: This fictitious name statement expires five years from the	County on 3/17/2017 Notice: This fictitious name statement expires five years from the date	This statement was filed with the County Clerk of San Francisco County on 3/06/2017	This statement was filed with the County Clerk of San Francisco County on 3/3/2017
date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common
Filed: Sonya Yi Deputy County Clerk	Filed: Susanna Chin Deputy County Clerk 3/17/2017	Filed: Morgan Jaldon	Law
3/15/2017	3/1//2017 3/23/17 + 3/30/17 + 4/6/17 + 4/13/17	Deputy County Clerk 3/06/2017	Filed: Jessa Lazo Deputy County Clerk
3/23/17 + 3/30/17 + 4/6/17 + 4/13/17	FICTITIOUS BUSINESS NAME STATEMENT	3/30/17 + 4/6/17 + 4/13/17 + 4/20/17	3/3/2017
FICTITIOUS BUSINESS NAME STATEMENT File No. A-0375357-00	File No. A-0375311-00	FICTITIOUS BUSINESS NAME STATEMENT	<u>3/9/17 + 3/16/17 + 3/23/17 + 3/30/17</u>
Fictitious Business Name(s):	Fictitious Business Name(s): Parlor West	File No. A-0375537-00 Fictitious Business Name(s):	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0374611-00
Christina Makeup & Beauty Address	Address 235 Valencia Street, San Francisco, CA 94103	Lemon Janitorial Address	Fictitious Business Name(s): Therapy4u
5809 Geary Blvd., San Francisco, CA 94121 Full Name of Registrant #1 Qiuyan Li	Full Name of Registrant #1 Arianne Gelardin Address of Registrant #1	1156 Fitzgerald Avenue, San Francisco, CA 94124 Full Name of Registrant #1	Address 465 California Street, Suite 660, San Francisco, CA 94104
Address of Registrant #1 143 Teddy Ave., San Francisco, CA 94134	Solities of Registrant #1 521 33rd Street Apt. #1, Oakland, CA 94609 Full Name of Registrant #2	Galo Cruz, Lady Antonia Address of Registrant #1	Full Name of Registrant #1 Erika Shershun
This business is conducted by An Individual. The registrant(s)	Kyunghee Cho Address of Registrant #2	1156 Fitzgerald Avenue, San Francisco, CA 94124	Address of Registrant #1 465 California Street, Suite 660, San Francisco, CA 94104
commenced to transact business under the fictitious business name(s) listed above on $N\!/\!A$	499 Alabama Street Apt #107, San Francisco, CA 94110	This business is conducted by An Individual The registrant(s) commenced to transact business under the fictitious business	This business is conducted by An Individual. The registrant(s)
Signed: Qiuyan Li	This business is conducted by A General Partnership . The registrant(s) commenced to transact business under the fictitious	name(s) listed above on 4/12/2017	commenced to transact business under the fictitious business name(s) listed above on 2/6/2017
This statement was filed with the County Clerk of San Francisco County on 3/30/2017	business name(s) listed above on 3/28/2017 Signed: Arianne Gelardin	Signed: Lady Galo This statement was filed with the County Clerk of San Francisco	Signed: Erika Shershun This statement was filed with the County Clerk of San Francisco
Notice: This fictitious name statement expires five years from the	This statement was filed with the County Clerk of San Francisco	County on 4/12/2017	County on 2/7/2017
date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	County on 3/28/2017 Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law
Filed: Susanna Chin Deputy County Clerk	of another under Federal, State or Common Law	Filed: Maribel Jaldon	Filed: Sonya Yi
3/30/2017 4/6/17 + 4/13/17 + 4/20/17 + 4/27/17	Filed: Susanna Chin Deputy County Clerk 3/28/2017	Deputy County Clerk 4/12/2017	Deputy County Clerk 2/7/2017
<u>+/0/1/ + 4/13/1/ + 4/20/1/ + 4/2//1/</u>	3/28/2017 4/13/17 + 4/20/17 + 4/27/17 + 5/4/17	4/13/17 + 4/20/17 + 4/27/17 + 5/4/17	2/16/17 + 2/23/17 + 3/2/17 + 3/9/17
	ען אין אין אין אין אין אין אין אין אין אי		